

Matteo Del Fante Chief Executive Officer
Pierpaolo Cristofori Chief Financial Officer



Agenda

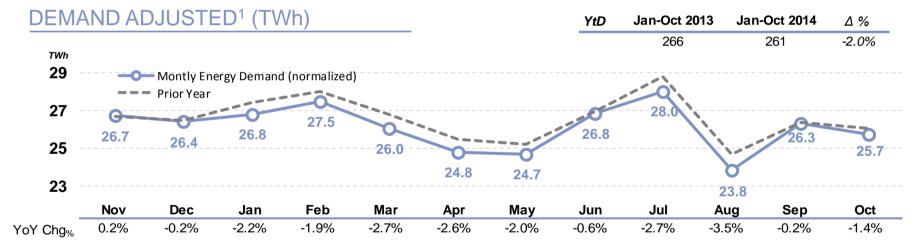
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Highlights Strategic Update

ITALIAN ELECTRICITY DEMAND

- > YTD variation remains negative (-2.9%)
- More stable trend in the last two months



RECENT NEWS-FLOW

> CDP's stake in Terna transferred to CDP Reti



Highlights Strategic Approach

New Strategic Plan 2015-2019

1Q15

- Positioning
- Concrete Opportunities
- Business As Usual
- Efficiency

Identified Focus Areas on:

- Regulation
- Investments
- Non Traditional Activities
- Innovation

4Q14

3Q14 🗹

Maintaining a low risk profile

Highlights Strategic Update

OPPORTUNITIES FOR EXTERNAL GROWTH

- Italian Railways' High Voltage Grid
- > Greek TSO tender

Industrial approach

M&A to be **Value** accretive



9M14 Results

At a Glance

PROFIT & LOSS

Total Revenues

+3.3%
you

at 1,448
€mn

+0.2%at 1,135_{€mn}

Group Net Income $+1.5\%_{yoy}$ at 418_{emp}

NET DEBT & CAPEX

Net Debt
6,688_{€mn}

Total Group Capex

652_{€mn}

9M14 Results

Revenues

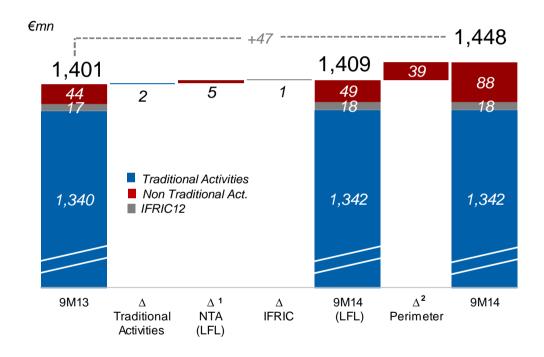
KEY FIGURES

Total Revenues

Traditional Activities

Non Traditional Activities

TOTAL REVENUES EVOLUTION



€mn	9M13	9M14	Δ_{yoy}	△ % _{yoy}
Traditional Activities	1,340	1,342	2	0.2%
Non Traditional Act.	44	88	44	99.1%
IFRIC12	17	18	1	5.3%
Total	1,401	1,448	47	3.3%



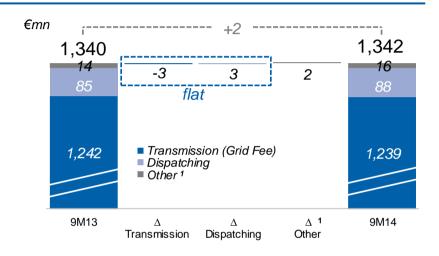
Excluding Tamini

Tamini

9M14 Results

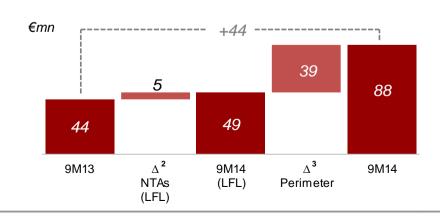
Revenues Analysis

TRADITIONAL ACTIVITIES



NON TRADITIONAL ACTIVITIES

88_{€mn} o/w Tamini) 39_{€mn}





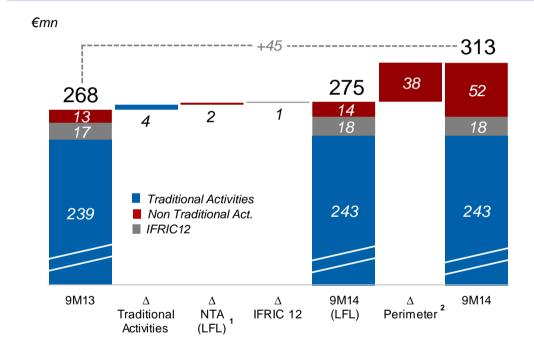
- Quality of Service + Other Revenues
 Excluding Tamini
- 3. Tamini

9M14 Results Costs & EBITDA

KEY FIGURES

Total Costs

TOTAL COSTS EVOLUTION



€mn	9M13	9M14	Δ_{yoy}	∆ % _{yoy}
Traditional Activities	239	243	4	1.8%
Non Traditional Act.	13	<i>5</i> 2	40	314.3%
IFRIC12	17	18	1	5.3%
Total	268	313	45	16.7%



1. Excluding Tamini

Tamini

9M14 Results

From EBITDA to Net Income

KEY FIGURES

Group EBITDA

1,135_{€mn}

+0.2%_{yoy}

Group EBITDA % 78.4%

Group Net Income

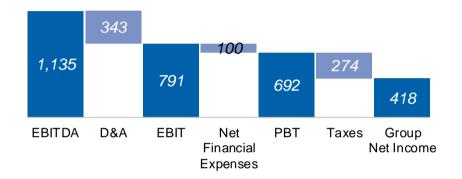
418

+1.5%

vov

PROFIT & LOSS

€mn



_€ mn	9M13	9M14	Δ	△ %
EBITDA	1,133	1,135	2	0.2%
Ebitda %	80.9%	78.4%	-2.5pp	
D&A	322	343	21	6.5%
EBIT	811	791	-19	-2.4%
Net Financial Expenses	71	100	29	40.8%
PBT	740	692	-48	-6.5%
Tax Rate	44.4%	39.6%	-4.8pp	
Taxes	328	274	-54	-16.6%
Group Net Income	412	418	6	1.5%

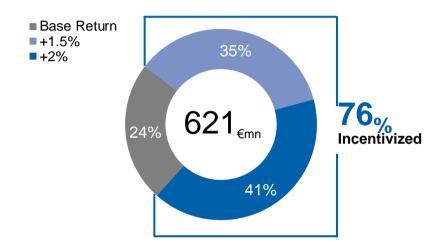
9M14 Results Capex Breakdown

KEY FIGURES

9M14 Total Capex

3Q14 Total Capex

TRADITIONAL CAPEX BREAKDOWN



Category (€mn)	9M13	9M14	Δ_{vov}	△ % _{vov}
+2%	360	254	-106	-29%
+1.5%	217	220	3	1%
Incentivized Capex	577	474	-103	-18%
Base Return	149	148	-1	-1%
Traditional Activities	726	621	-105	-14%
Other ¹	32	31	-1	
Total Group Capex	758	652	-106	-14%



9M14 Results

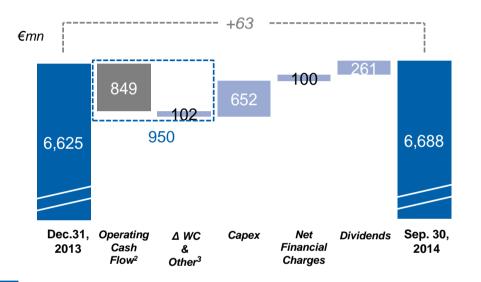
Net Debt Evolution & Financial Structure

KEY FIGURES

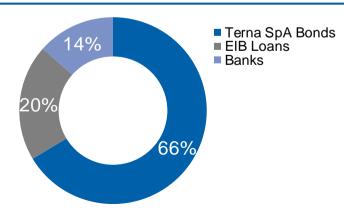
Net Debt

Fixed/floating ratio¹ 66/34

NET DEBT EVOLUTION



FINANCIAL INDEBTENESS



Calculated on Net Debt

Terna

- 2. Net Income + D&A + Net Financial Charges +/- Net Change in Funds (see Annex "Consolidated Cash Flow" for details) Investor Relations 12
- 3. Including Other Fixed Assets Changes, Change in Capital & Other

9M14 Results Closing Remarks

- In line with 2013
- Consistent with the Dividend Policy

2014 Outlook

Resilient despite interim review



THANK YOU. QUESTIONS?

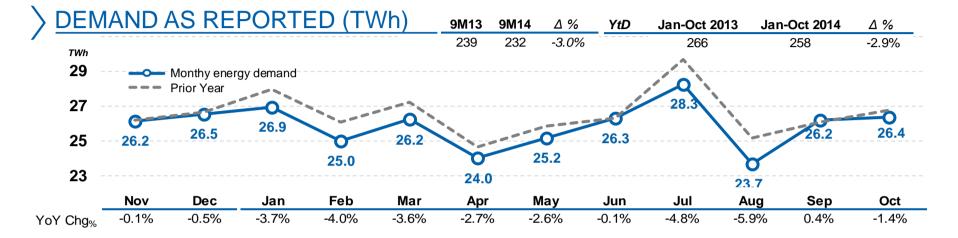
Matteo Del Fante Chief Executive Officer
Pierpaolo Cristofori Director of Administration, Finance and Control

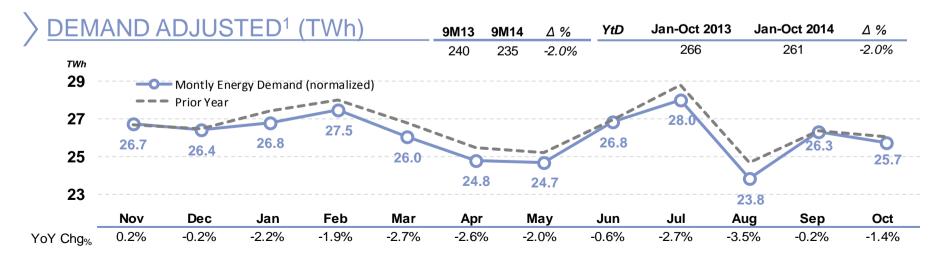


> Annexes

Annex

Electricity Market Trends – Last 12 Months







Annex Consolidated Income Statement¹

€mn	9M13	9M14	∆mn	Δ%
Transmission	1,242	1,239	-3	-0.2%
Dispatching	85	88	3	3.4%
Other ²	14	16	2	16.2%
Traditional Activities	1,340	1,342	2	0.2%
Non Traditional Act.	44	88	44	99.1%
IFRIC12	17	18	1	5.3%
Total Revenues	1,401	1,448	47	3.3%
Labour Costs	133	147	14	10.5%
Services	88	86	-2	-2.1%
Other	18	10	-8	-44.3%
Traditional Activities	239	243	4	1.8%
Non Traditional Act.	13	52	40	314.3%
IFRIC12	17	18	1	5.3%
Total Costs	268	313	45	16.7%
EBITDA	1,133	1,135	2	0.2%
D&A	322	343	21	6.5%
EBIT	811	791	-19	-2.4%
Net Financial Charges	71	100	29	40.8%
Pre Tax Profit	740	692	-48	-6.5%
Taxes	328	274	-54	-16.6%
Tax Rate (%)	44.4%	39.6%		
Group Net Income	412	418	6	1.5%



NOTE: 2014 figures include Tamini
1. Managerial Accounting
2. Quality of Service + Other Revenues

Annex Group Costs Breakdown

€ mn	9M13	9M14	Δmn	Δ%
Labour Costs	140	161	22	15.7%
Services	83	90	7	8.7%
Materials	8	30	22	284.6%
Other	21	14	- 8	-35.4%
IFRIC12	17	18	1	5.3%
Total Costs	268	313	45	16.7%



Annex **Quarterly Analysis**

€mn	1Q13	1Q14	Δ	2Q13	2Q14	Δ	3Q13	3Q14	Δ
Traditional Activities	456	457	1	431	430	-1	454	<i>4</i> 56	2
Non Traditional Act.	9	17	8	11	34	23	24	37	13
IFRIC 12	5	4	0	7	8	1	5	6	0
Operating Revenues	470	478	8	449	472	23	482	498	15
Traditional Activities	81	81	0	87	81	-5	71	80	9
Non Traditional Act.	4	3	-1	4	20	16	5	29	24
IFRIC 12	5	4	0	7	8	1	5	6	0
Operating Expenses	89	88	-1	98	110	12	82	115	34
EBITDA	381	390	9	352	363	11	401	382	-18
D&A	106	113	7	108	122	14	109	108	0
EBIT	275	277	3	244	241	-3	292	274	-18
Net Financial Charges	18	31	14	25	33	8	28	36	7
Pre Tax Profit	257	246	-11	219	208	-11	264	239	-25
Taxes	116	101	-15	96	78	-18	116	95	-21
Group Net Income	142	145	4	122	129	7	148	144	-4
Total Group Capex	206	164	-42	298	222	-76	254	266	12
Net Debt (end of period)	5,924	6,629		6,575	7,083		6,340	6,688	



Annex Consolidated Balance Sheet

€mn	Dec. 31,2013	Sep. 30,2014	Δmn
PP&E	10,120	10,458	338
Intangible Asset	462	449	-13
Financial Inv. and Other	83	85	2
Total Fixed Assets	10,665	10,992	327
Net WC	-646	-751	-105
Funds	-453	-442	11
Total Net Invested Capital	9,566	9,799	233
Financed by			
Consolidated Net Debt	6,625	6,688	63
Total Shareholder's Equity	2,941	3,110	170
Total	9,566	9,799	233
D/E Ratio	2.3	2.2	
D/D+E Ratio	0.69	0.68	
Number of Shares ('000)	2,010	2,010	



Annex Consolidated Cash Flow

9M13	9M14
412	418
321	343
71	100
-37	-11
767	849
-192	105
575	954
-758	-652
-7	-17
-190	285
-261	-261
-71	-100
37	13
-485	-63
	412 321 71 -37 767 -192 575 -758 -7 -190 -261 -71 37



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