# FY06 Consolidated Results

Flavio Cattaneo - Chief Executive Officer

Fabio Todeschini - Chief Financial Officer

March 21st, 2007



# Agenda

# **Highlights**

FY06 Results

Dividends and Closing Remarks

**Annexes** 



# Highlights 2006 at a Glance

Quality standard well above targets

Solid set of results ⇒ Group Net Income up by 23%

Boost in capex spending (353mn, +29%)

Sound cash flow generation (584mn vs 493mn)

Attractive returns to shareholders (full year dividend +7.7% yoy)

# Highlights

### **Evolution of Assets**

	Growth			Ch	ange
	Organic	External <sup>(1)</sup>		 	
1 Dec. 2005			31 Dec. 2006		
42,030	249	3,958	46,237	+4,207	+10%
313	13	43	369	+56	+18%
3,986	99	273	4,358	+372	+9%
	313	Organic 1 Dec. 2005 42,030 249 313 13	Organic External <sup>(1)</sup> 1 Dec. 2005 42,030 249 3,958 313 13 43	Organic External <sup>(1)</sup> 31 Dec. 2005 42,030 249 3,958 46,237 313 13 43 369	Organic External <sup>(1)</sup> 31 Dec. 2005 42,030 249 3,958 46,237 +4,207 313 13 43 369 +56

### Significant increase in assets: 2nd electricity transmission operator in Europe

- (1) RTM1, RTM2 and Munirah
- (2) 380kV, 220kV, <150kV
- (3) Including 5 substations not owned but managed by Novatrans



# Agenda

Highlights

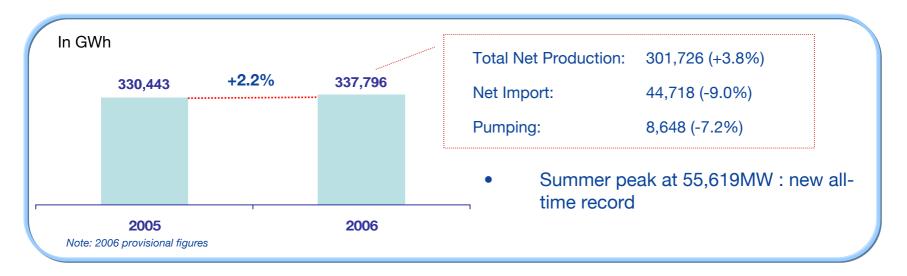
**FY06 Results** 

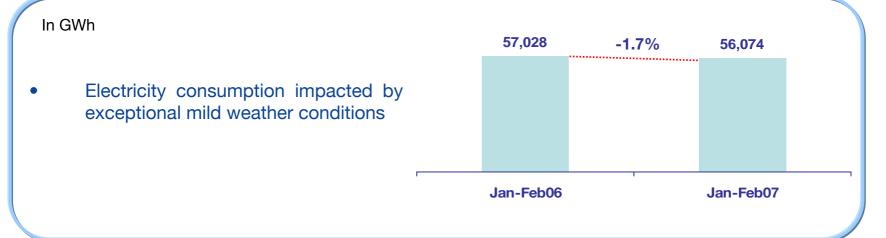
Dividends and Closing Remarks

**Annexes** 



### **Electricity Demand**







### **Income Statement**

In mn Euro

Consoli	dated	Cł	nange		Conso	lidated	Ch	ange
4Q06	4Q05	mn	%		FY06	FY05	mn	%
312	297	14	4.7%	<b>Operating Revenues</b>	1,308	1,082 <sup>(1)</sup>	226	20.9%
232	210	22	10.3%	Grid Fee	1,005	823	182	22.2%
11	7	4	53.6%	Other Energy Items	42	7	35	502.9%
46	53	-7	-13.5%	Regulated Activities in Brazil	186	170	17	9.9%
23	27	-4	-15.4%	Other Activities	74	82	-8	-9.5%
143	134	9	6.7%	Operating Expenses	408	365	43	11.7%
169	164	5	3.1%	EBITDA	900	717	183	<b>25.6</b> %
135	130	5	4.0%	Italy	748	589	159	27.1%
34	34	0	-0.6%	Brazil	152	128	24	18.9%
<b>54</b> %	<i>5</i> 5%			EBITDA Margin (%)	<b>69</b> %	66%		
51%	53%			Italy	67%	64%		
74%	64%			Brazil	81%	75%		

Note: 4Q figures are unaudited

(1) 5.6mn of past years excess taxes reclassified from Other Revenues to Taxes, thus lowering Total Revenues from 1,087 to 1,082mn



### Mind the Changes

### Significant evolution in the perimeter of assets:

### 2005

- 3 months contribution of RTL
- 2 months contribution of TSO

### 2006

- 1 month contribution of RTM1 and RTM2
- 9 months contribution of Munirah
- Brazil: new corporate structure under the holding Company Terna Participações (now owned at 66%)

### Impact of one-off items:

### 2005

- Revenues:
  - Reversal of 2004 revenues and provisions on energy items (+35mn)
  - -5mn reclassification for IAS purposes<sup>(1)</sup>

### 2006

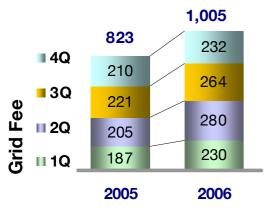
- Revenues:
  - Integration of 2005 revenues (+48mn)
- Financial items
  - Net capital gain on IPO (31.4mn)

Note: RTL, former Acea Trasmissione; RTM1, former Edison Rete; RTM2: former AEM Trasmissione (1) Reclassification made ex post in 2006

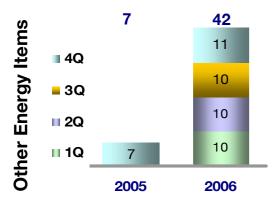


### In mn Euro

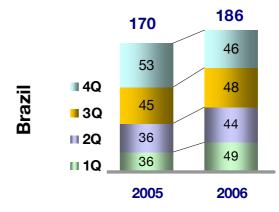
### Revenues Breakdown



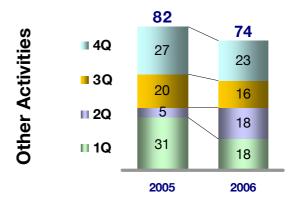
- Volume and tariff effect (+101mn)
- Change in perimeter (+68mn)
- One-offs (net) (+13mn)



- Dispatching (+27mn)
- Measure (+8mn)



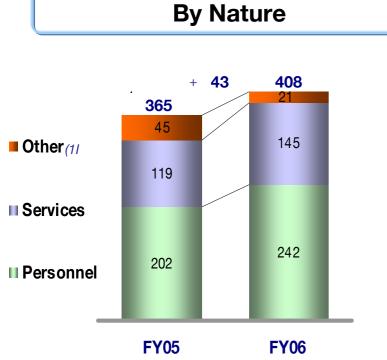
• Exchange rate effect (+18mn)



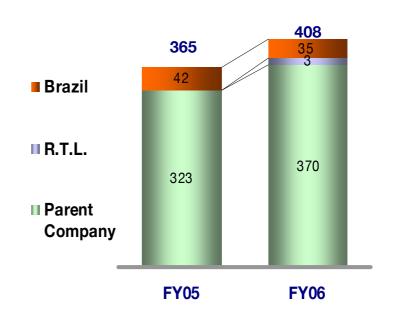
• MIND: 2005 positive one-off (35mn) reversed from 2Q-3Q-4Q05 and reclassified under Grid Fee



# **Operating Costs Breakdown**



# By Entity

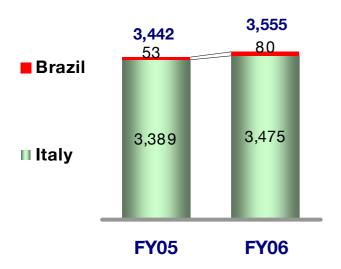


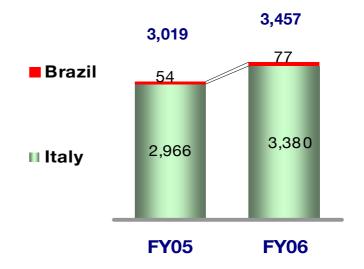
(11 Includes Raw Materials, Rental and Lease Expenses and Miscellaneous, net of Capitalized Costs

### **Operating Costs Breakdown**

### **Final Headcount**

### **Average Headcount**





- Italy: +86 ⇒ change in perimeter (+107); right-sizing (-21)
- Brazil: +27 ⇒ reorganisation + Munirah acquisition

- Italy: +414 ⇒ change in perimeter
- Brazil:  $+23 \Rightarrow$  change in perimeter



In mn Euro

### **Income Statement**

Consoli	dated (1)	Cł	nange		Conso	lidated	Cha	inge
4 <b>Q</b> 06	4Q05	mn	%		FY06	FY05	mn	%
169	164	5	3.1%	EBITDA	900	717	183	25.6%
64	52	13	24.1%	D&A	212	175	37	21.3%
105	112	-7	-6.6%	EBIT	688	542	146	27.0%
-5	23	-28	-120.8%	Financial (Income) Charge	69	80	-12	-14.5%
39	26	13	51.0%	Taxes	249	163	86	52.4%
35.7%	29.1%			Tax rate (%)	40.2%	35.4%		
70	63	7	11.6%	Total Net Income	370	298	72	24.1%
4	0	4	100.0%	Minority Interest	4	0	4	100.0%
67	63	4	6.0%	<b>Group Net Income</b>	366	298	68	23.0%

(1) Numbers for the 4Q are not audited



### In mn Euro

# **Net Interest Expenses**

	FY06	FY05	Change	
Financial Income	22	20	2	
Exchange Rate Difference	5	17	-12	
Total Income	28	37	-10	
Interest due on M/L Term Loans	118	110	9	
Other	9	8	1	
Total Charges	128	117	10	
Net Interest Expenses before Extraordinary Items	100	80	20	
Net Effect From Brazilian IPO	31	0	31	
Net Interest Expenses	69	80	-12	



### In mn Euro

# Capex Breakdown

	FY06	FY05	Change	%
8.7% Remuneration- Development	197	173	24	14%
6.7% Remuneration	148	<b>90</b> <sup>(1)</sup>	58	64%
- Maintenance	65	62	3	
- Other	83	28	<i>5</i> 5	
TOTAL ITALY	346	263	82	31%
TOTAL BRAZIL	7	9	-2	-25%
TOTAL CAPEX	353	<b>273</b> <sup>(1)</sup>	80	29%

## Main projects either executed or in progress

(11 Including 1.6mn related to intangible fixed assets



In mn Euro

# Key Balance Sheet Items

	FY06	FY05	Change
Assets			
PP&E	5,159	4,646	513
Intangible asset, net	299	306	-7
Financial Inv. And Other	13	13	-1
Total Fixed Assets	5,471	4,966	505
Net WC of which related to energy items	-412 -140	-179 6	-233 -146
Funds	-618	-616	-2
Net Invested Capital	4,442	4,171	271
Financed by: Net Debt	2,283	2,269	14
Total Shareholder's Equity	2,159	1,902	257
Terna Group	2,009	1,902	107
Minorities	150	0	150
D/E ratio	1.06	1.19	-0.14



### In mn Euro

### Cash Flow

	FY06	FY05
Net Income	370	298
Depreciation (1)	212	177
Net Change in Funds	2	19
Operating Cash Flows	584	493
Change in WC	233	-22
of which related to energy items	146	-6
<b>Cash Flow from Operating Activities</b>	817	472
Capital Expenditures	-353	-273
Other Fixed Asset Changes	-389	-244
Free Cash Flow (2)	75	-45
Dividends	-266	-240
Change in Capital	145	0
Change in Financial Position (2)	-45	-285

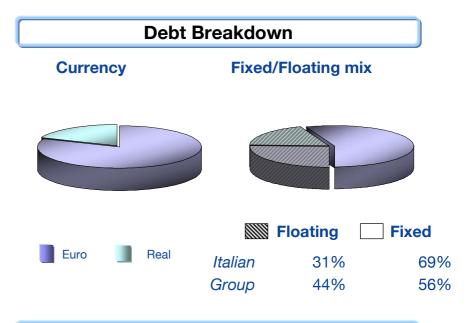
<sup>(1)</sup> Net of assets disposals

<sup>(2)</sup> Not including  $\Delta \in \$  exchange rates and  $\Delta$  fair value on Bonds

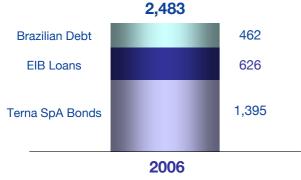


### Financial Structure

### **Financial Ratios** 2006 2005 2,283 Net Debt (€mn) 2,269 Avg. Maturity (yrs) (1) 12.1 12.8 **LT Debt Ratings** S&P's AA-AA-Moody's Aa3 Aa3 Fitch AA not rated



### **Gross Debt by Instrument (€mn)**



(1) Calculated on the average price of December

# Italy 3.0% Brazil 9.9% 4.3% Brazil 11.6%

**Average Cost of Debt** 



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**Dividends and Closing Remarks** 

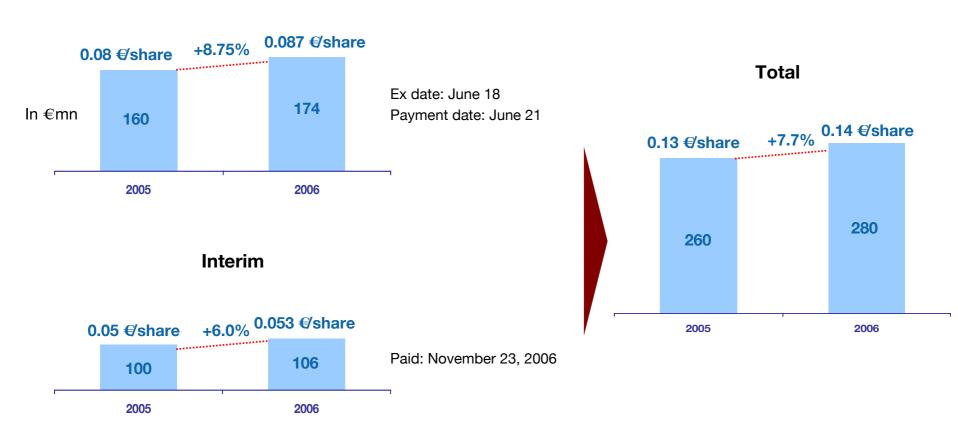
**Annexes** 



# **Closing Remarks**

### **Dividends**





DPS06: growth >2x the minimum guaranteed



# **Closing Remarks**

Looking Ahead ...

**ITALY** 

- Regulatory review is our main priority
- Progress towards the unification of the Grid

**BRAZIL** 

Government Plan for new infrastructure projects reinforced

**INTERNATIONAL** 

Constant monitoring of areas with high potential



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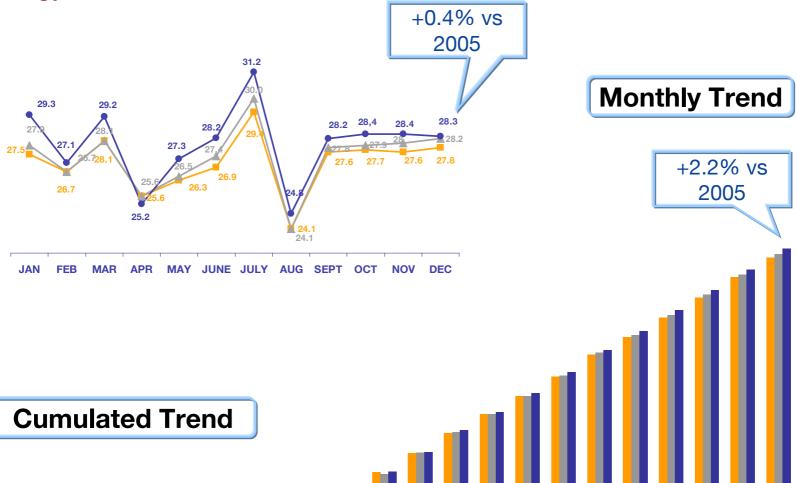
**Annexes** 



# Italian Electricity Market Evolution

TWh







APR

MAY

**2004** 

JUNE JULY

**AUG** 

**2005** 

SEPT

NOV

**2006** 

DEC

In mn Euro

# Consolidated - Quarterly Analysis (IAS)(1)

	1Q06	1Q05 (	Change	2Q06	2Q05	Change	3Q06	3Q05	Change	4Q06	4Q05	Change
Operating Revenues	307	254	53	352	246	106	338	285	53	312	297	14
Grid Fee	230	187	43	280	205	75	264	221	43	232	210	22
Other Energy Items	10	-	10	10	-	10	10	-	10	11	7	4
Regulated Activities in Brazil	49	36	13	44	36	8	48	45	3	46	53	-7
Other Activities	18	31	-13	18	5	13	16	20	-4	23	27	-4
Operating Expenses	89	72	17	92	80	12	84	80	4	143	134	9
EBITDA	217	182	35	260	166	94	254	205	49	169	164	5
Italy	180	154	26	221	136	86	212	168	43	135	130	5
Brazil	37	28	10	39	31	9	42	36	6	33	34	-0
D&A	49	40	8	50	41	9	49	42	8	64	52	13
EBIT	169	141	27	210	125	85	204	163	41	105	112	-7
Financial (Income) Charge	19	25	-6	28	18	10	27	14	13	-5	23	-28
Taxes	60	46	13	82	37	45	68	54	14	39	26	13
Net Income (Group and minority interests)	90	70	20	99	70	29	109	95	15	70	63	8
Minority Interest										4	-	4
Group Net Income	ers for th	ne 10 are	not audit	ted						67	63	4



In mn Euro



<b>Change in Net Financial Position</b>
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Net Debt 31/12/05	<i>2,</i> 269
$\Delta$ Fair value on Bonds and Derivatives	(21)
Change in Financial Position	45
Δ Exchange Rates	(11)
Net Debt 31/12/06	2,283
Change in Net Debt	+14

- (1) EIB (European Investment Bank) Loans
- (2) No recourse project finance debt



### In mn Euro

# TERNA Participações (IAS)

€mn	FY06	FY05	Change
Operating Revenues	188	170	17
Operating Expenses <sup>(1)</sup>	35	42	-7
EBITDA	152	128	24
D&A	19	18	1
EBIT	133	111	23
Net Interest Expenses (2)	38	61	-23
Taxes	36	9	27
Net Income	59	41	18
Net Invested Capital Financed by	642	611	31
Net Debt	277	408	-131
Shareholders' Equity	365	203	162

<sup>(1)</sup> Net of capitalized costs

<sup>(2)</sup> Of which Interest on Equity for 29mn euro in FY 2005



# TERNA Participações (BRL\$)

		IAS		Br	Brazilan GAP		
	FY06	FY05	Change	FY06	FY05	Change	
<b>Operating Revenues</b>	513	517	-5	500	460	40	
Operating Expenses	97	128	-31	64	66	-1	
EBITDA	416	389	27	436	395	42	
D&A	52	54	-2	66	71	-5	
EBIT	364	335	29	371	324	46	
Net Interest Expenses	105	185	-80	126	189	-64	
Taxes	99	27	72	99	27	73	
Net Income	160	123	37	146	<b>108</b> <sup>(1)</sup>	38	
Net Debt	780	1,120	-339	786	1,126	-340	

<sup>(1)</sup> Net income FY05 net of Interest on Equity



# **Exchange Rates**

	FY06	FY05
Closing Rate Euro/BRL\$	2.81	2.74
Average Rate for the Period	2.73	3.03
IGPM	3.85%	1.21%

Impacts on: (€mn)	FY06
FY06 vs FY05	
EBIT	14
Net Financial Interests	4
Net Income	3



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